

# Best O & M Practices for Sustainable Growth at DTPS

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### Flow of Presentation

# **Reli**

- Company Profile
- DTPS at Glance
- Best O & M Practices
- Modular Maintenance Concept
- Opportunity Based Maintenance
- Efficiency Based O&M
- Energy Management System
- Improvement through Operational Excellence
- Use of Renewable Energy Resources
- Employees Involvement & Team Work

### **Company Profile**





R- Infra Emerged as Winner and Voted one of the India's 10 Most Admired Companies



Commercial Operation	<ul> <li>Commercially Operating Since 1995-96</li> <li>Catering Power to Commercial Capital Mumbai</li> </ul>
Environmental Performance	<ul> <li>Best Environmentally Performing Power Plant</li> <li>Dahanu Operating in Eco Sensitive Zone and following Stringent Environmental Norms</li> </ul>
Awards & Recognition	<ul> <li>Winner of More than 100 National &amp;International Awards</li> </ul>
System Approach	<ul> <li>1st Company in the World to Achieve Certification of ISO 50001:2011 for Energy Management</li> <li>DTPS is also certified for QMS, EMS, OHSAS, ISMS and SA</li> </ul>
Performance	<ul> <li>More than 100% PLF Achieved for Last Consecutive 6 years &amp; Overall 8 times since 2003-04</li> </ul>

### **DTPS** Geographical location

### **Reli**

Well connected by Western Railway & National Highway No. 8

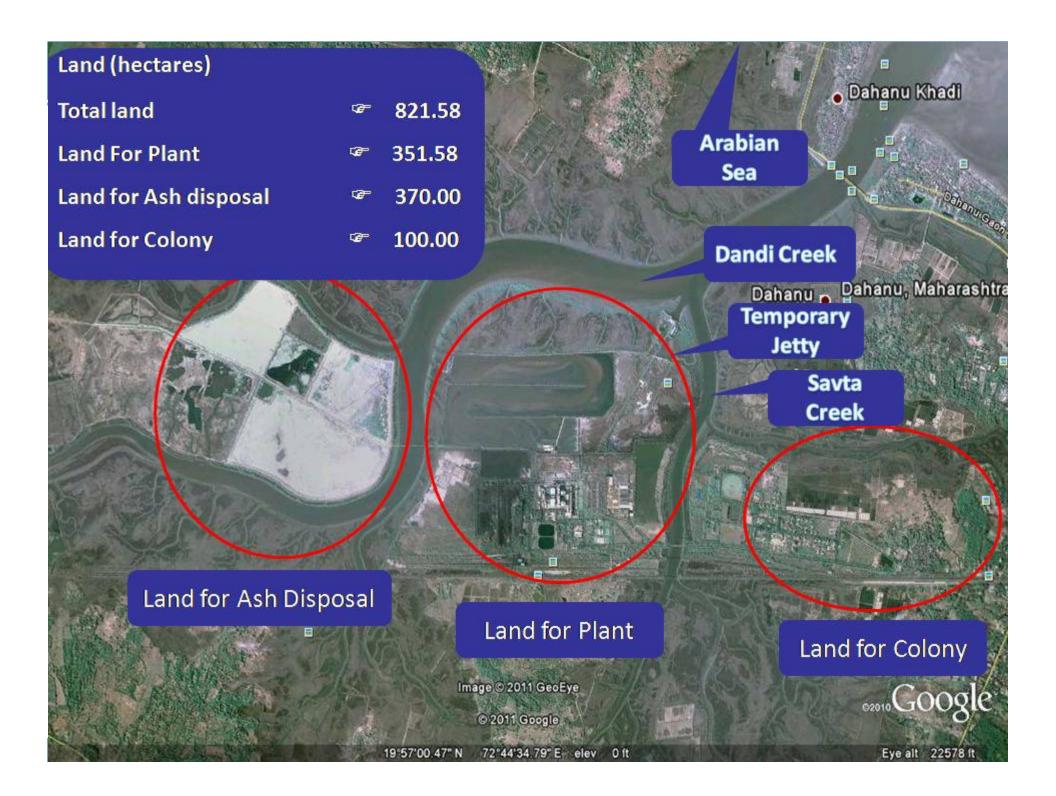
At a distance of 128 Kms from Mumbai

Surrounded by two natural Creeks -Savata and Dandi

Surya Dam nearby – 32 kms

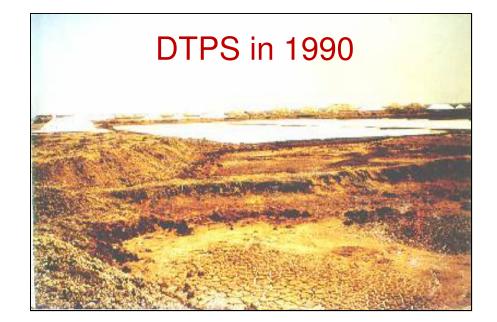


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# **Dahanu Thermal Power Station**









The setting up of the Plant was approved in 1989 for 2 x 250 MW capacity.

First Synchronization				
Unit – I	- January	1995		
Unit – II	- March	1995		

Station Commercial operation - July 1995 / Jan 1996

#### Till date Running Hours

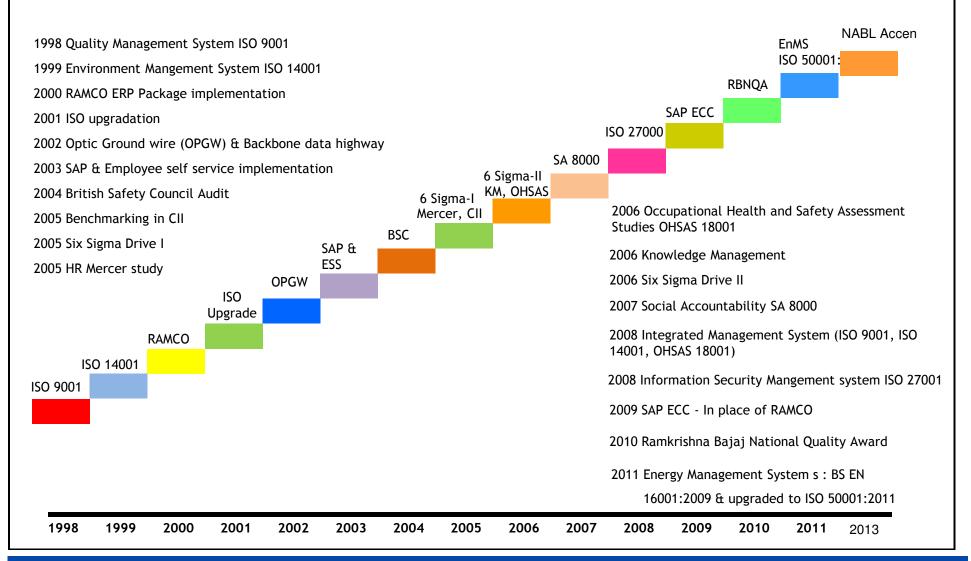
Unit – I - 1.45 lacs

Unit – II - 1.41 lacs



#### **DTPS** Milestones





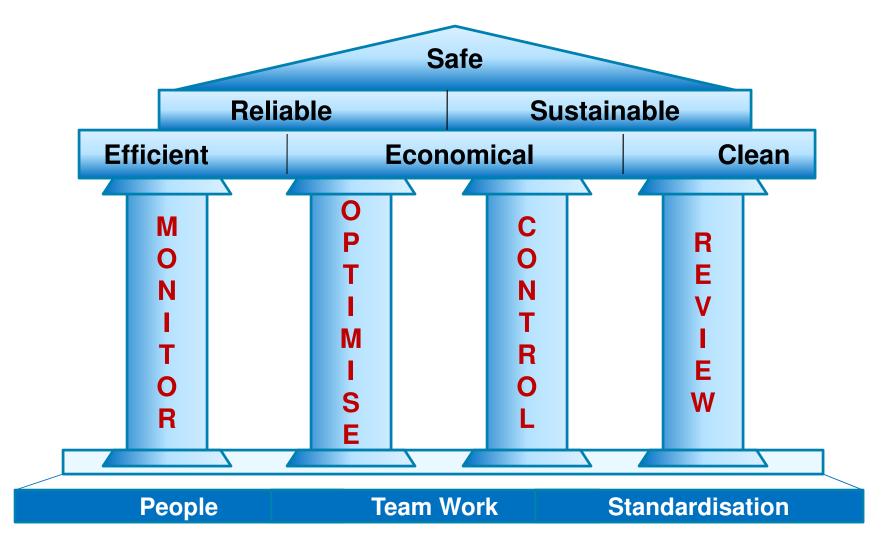


### System Approach



### Working Philosophy







# Best O & M Practices for Sustainability Improvement

### Best O & M Practices for Sustainability

- Coal Management
- Overhaul Strategy
- Maintenance Philosophy
- Major Initiatives

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#### Adoption of Imported Coal in DTPS

- DTPS has two units of 250 MW each using coal as primary fuel.
- The allotted quota of raw coal is not adequate, as there is a huge gap between demand and supply of indigenous coal.
- □ Shortfalls in domestic coal supply.
- Progressive degradation in coal quality.



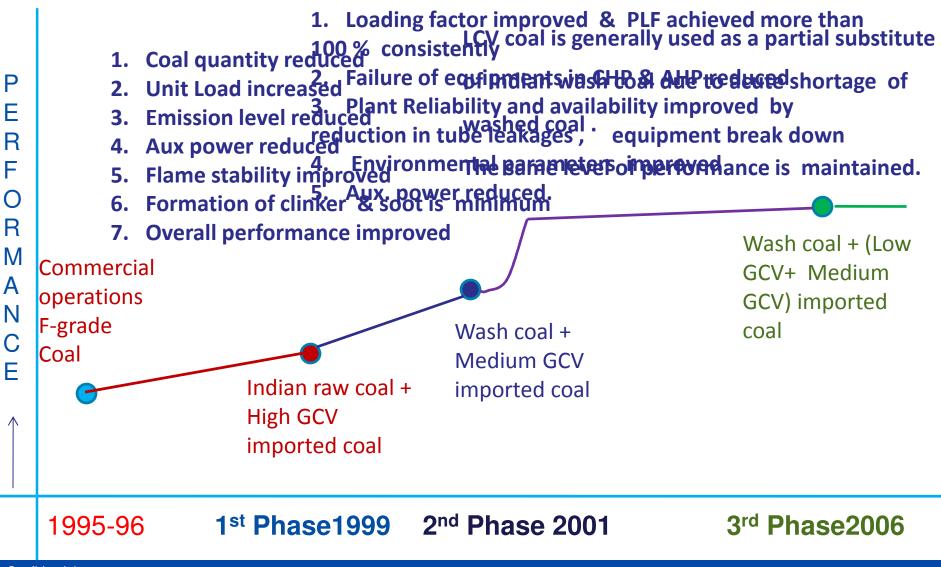
#### Adoption of Imported Coal in DTPS

- DTPS started importing coal since 1998, to bridge the shortfall and to maintain the reliability of the plant.
- Blending with good quality imported coal helps in reduction of ash content and improvement in GCV of as fired coal.
- Improves combustion, flame stability and heat release rate by a fuel that burns substantially as a gaseous mixture when combusted.

### **Coal Management**

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#### Adoption of Imported Coal in DTPS





### **Rolling Plan**

Equipment	<b>OEM Recommendation</b>	DTPS Plan
HP Turbine	6 years	6 years
IP Turbine	5 years	4 years
LP Turbine	5 years	2 years
Generator	4 years	2 years
Exciter	4 years	2 years
Boiler		2 years
Power Transformers	7 years	6 years
HT Motors	-	4 years

# **Overhauling Strategy**

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### **Rolling Plan Benefits**

Initial observations	<ul> <li>Benefits</li> </ul>
<ul> <li>Many surprises</li> <li>LPT - Blade looseness, minor deposits, rubbing of rotor, sealing fin damages</li> <li>Generator - Hot spots, core looseness, stator core bar cracks, wedge looseness, H2 leakage from current carrying bolts &amp; terminal bushings.</li> <li>Exciter &amp; PMG damages, oil leakages</li> </ul>	<ul> <li>No surprises – No major defect</li> <li>Reduced Spare consumption</li> <li>Reduced overhaul time</li> <li>Efficient running of plant</li> <li>Less resources</li> </ul>

### **Overhauling Strategy**



### **Reduction in Overhaul time**

- Modular conceptualization
  - HP module reduced 6 days
- Short shutdown opportunities
- Overhauling of redundant auxiliaries
- Standardized procedure for turbine cooling
- De-coupling of Generator
  - Saving of 5 days

# **Overhauling Strategy**

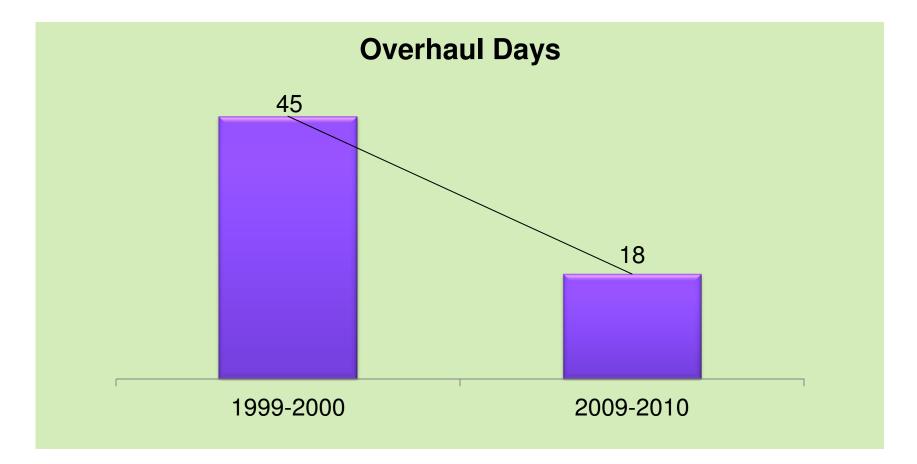
# Reduction in Overhaul time

- New technology Induction heaters, Quick erect type aluminum boiler scaffolding, LFET etc.
- Extra bigger size manhole for boiler
- Project management software
- Round the clock working 2 shifts

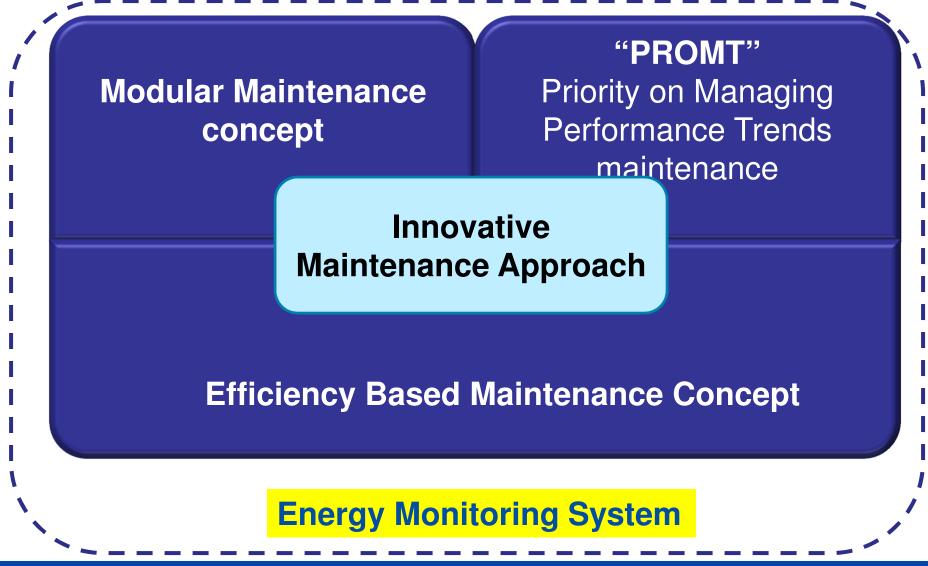
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#### **Reduction in Overhaul time**



### Additional efficient generation of - 162 Million units /year

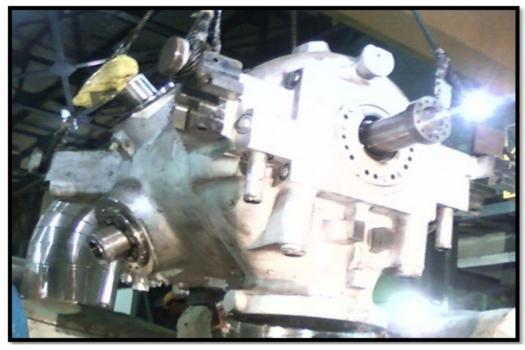


#### Modular Maintenance Concept

A maintenance procedure that allows the replacement of major assemblies in a minimum amount of time and expenditure is called "module" (e.g. HP turbine module, CW debris filter, Primary & Secondary fans rotor, Boiler feed pump cartridge)

#### BFP Cartridge





#### HP Turbine Module

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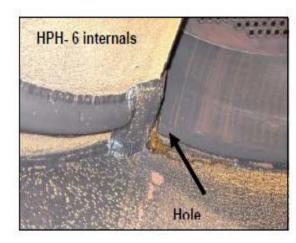
### Innovative Maintenance Approach - PROMT **ReLIANCe**

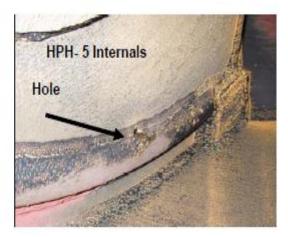
 "PROMT"- Priority on Managing Performance Trends maintenance (e.g. Flue gas duct leakages, HP heaters performance)

#### Flue Gas duct leakages

#### HP Heaters parting plate leakages





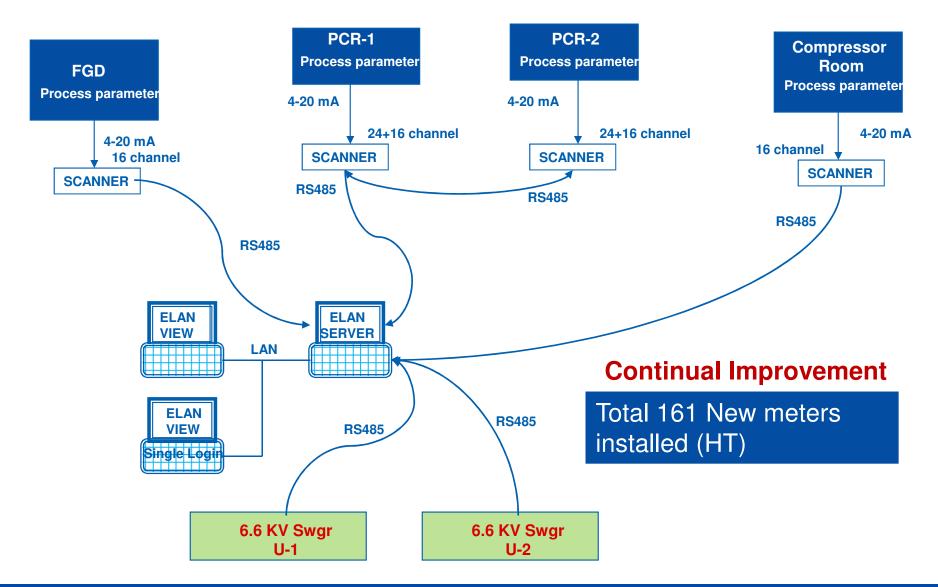


- Along with preventive and predictive maintenance, scheduled equipment changeovers focus is shifted to Efficiency based O&M
- Equipments where standby are available, less power consuming or more efficient kept in service most of the time.
- Reasons for lower efficiency are find out and maintenance is planned accordingly.
- Coal mill O&M is based on the output and quality of the pulverized coal.

### **Energy Management System**



#### **Energy Monitoring System**



### Energy Management System



### **Daily Equipment Energy Deviation Report**

RELIANCE INFRASTRUCTURE LIMITED"       DTPS         2 X 250 MW         DAILY "ENERGY" DEVIATION REPORT											
FORMAT NO: 10.1	1.1B							2-Aug-11	2-Aug-11	2-Au	g-11
HT Auxiliaries	Average as on Date (2011-12)	Base Value	Operating value	Operation al Control	Maintenanc e C <del>on</del> trol						(°)
UNI	r Kw	kw	Date					Stanol (	Control		
				TURB	În.			Control	_		
BFP - 1A	6967					wainte	nance	Control	•		
BFP - 1B	7074		>7100	>7350	>7450	This con	trol incl	udes			
BFP - 2A	7034		7350	7450	27450		A				
BFP - 2B	7209					v Detail /	Analysis	s Of Probl	ems		
CEP-1A	510					✓Solutio	n In	Terms	Of New	Alternati	ve <sub>his</sub>
CEP-1B	440	Avera	age Po	wer <sup>5</sup>		Technolo					
CEP-2A	438		•								
CEP-2B	538	Cons	umptior			🗸 Repai	r or Rep	olacement			
ECW - 1A	298	Rate	<mark>As On E</mark>	Date 🗌		7.9					0.02
ECW - 1B	308		,			24.0	305	0	0.23	0.68	0.06
ECW - 1C	307	305	>305	>330	>355	16.1	304	-1	0.23	0.45	0.04
ECW - 2A	318	303	330	355	- 000	11.9	316	11	0.24	0.35	0.03
ECW - 2B	307					24.0	304	-1	0.23	0.68	0.06
ECW - 2C	304					12.1	303	-2	0.23	0.34	0.03
TURBINE TOTAL(Kw)		16420		3.13			16942	-88		36.40	3.12

#### **Energy Management System**



-

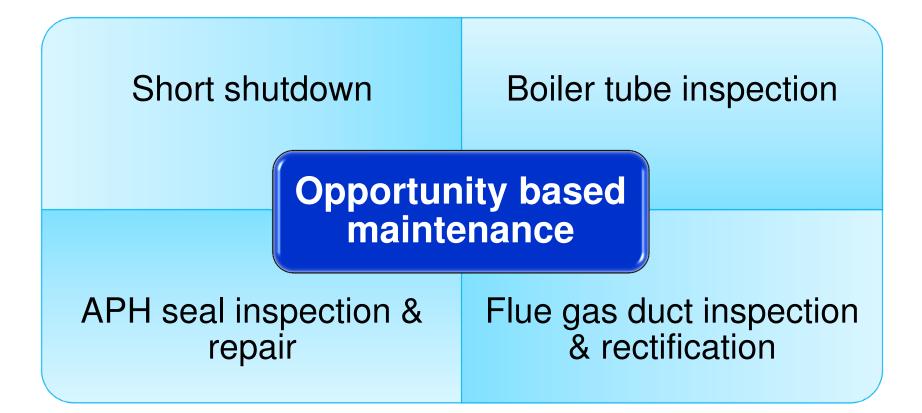
### Monthly Building Energy Deviation Report

RELIANCE INFRASTRUCTURE LIMITED" MONTHLY BUILDING "ENERGY" DEVIATION REPORT							DTPS 2 X 250 Mw
FORMAT NO: 10.1.3B							Jul-12
Plant Buildings	Average as on Date (2012-13)	Base Value	Operating value	Operational Control	Maintenance Control	Actual Value	Deviation w. r. to Base Value
	kWh	kWh	kWh	kWh	kWh	kWh	kWh
Fire station	1645	1990	>1990 - 2110	>2110 - 2216	>2216	1654	-336
OH centre	663	782	>782 - 1049	>1049 - 1102	>1102	623	-159
Security Office	2641	2325	>2325 - 2888	>2888 - 3032	>3032	2295	-30
ADM	15213	14088	>14088- 18280	>18280 - 19194	>19194	12997	-1091
Main store	5623	6463	>6463 - 7760	>7760 - 8148	>8148	5070	-1393
Canteen	7166	8224	>8224 - 13040	>13040 - 13692	>13692	6810	-1414
DM Plant	1492	2320	>2320 - 2688	>2688 - 2822	>2822	1807	-513

All Buildings Of Plant Are Covered Under Monitoring

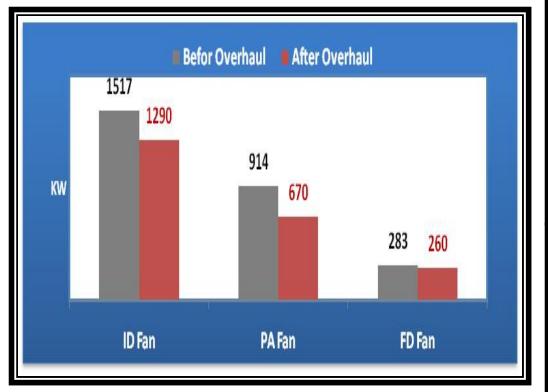
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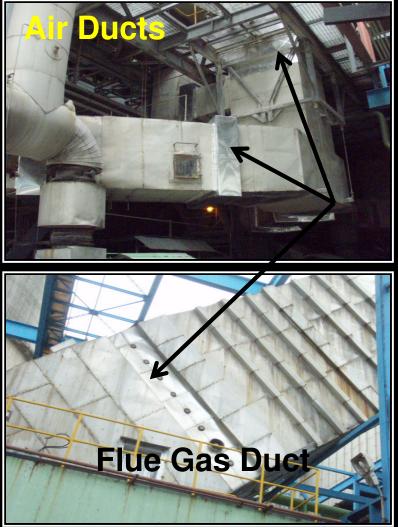


Defects which affects the efficiency, auxiliary power are given top priority e.g HP heaters, Condenser, Duct rectification, APH Seals rectification

# Arresting Duct Leakages in Opportunity

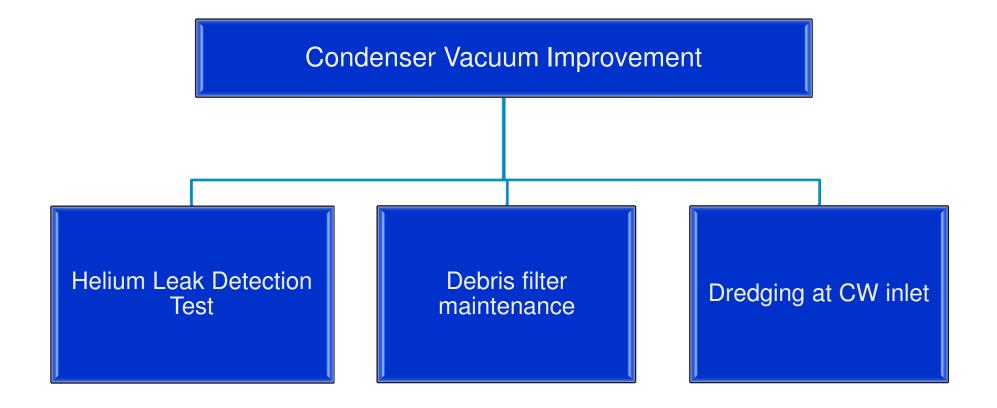


Before and after Fan Kw





#### **Condenser Vacuum Improvement**



Every 0.01 kg/cm2 change in vacuum causes heat rate loss of 11-12 KCal/kwh.



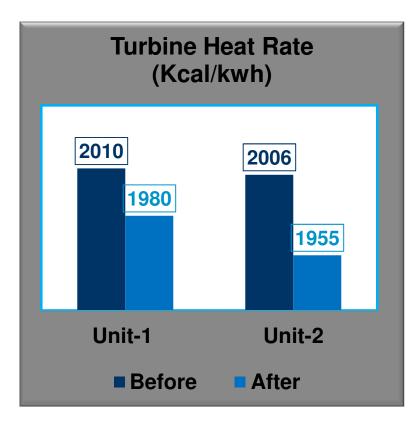
- □ HP module replacement
- BFP cartridge replacement
- Coal mill liners replacement
- APH basket replacement
- Installation of CEP VFD
- Reduction in startup time
- Reduction in oil consumption
- Reduction in DM make-up
- Smart soot blower operations

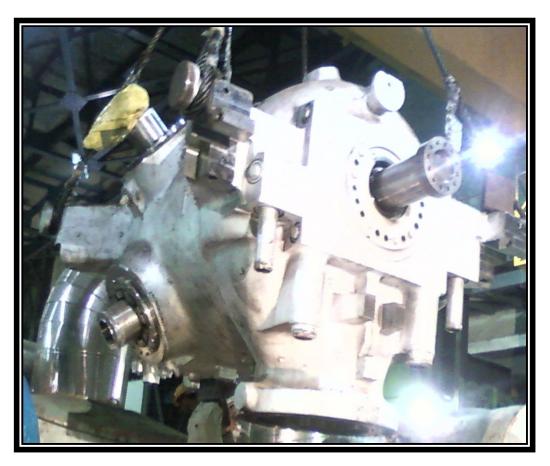
### Major Initiatives



### HP module replacement

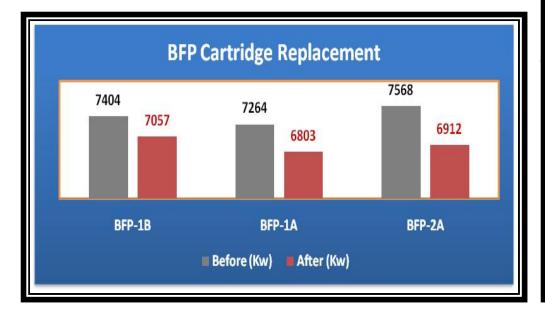
### HP module Replacement

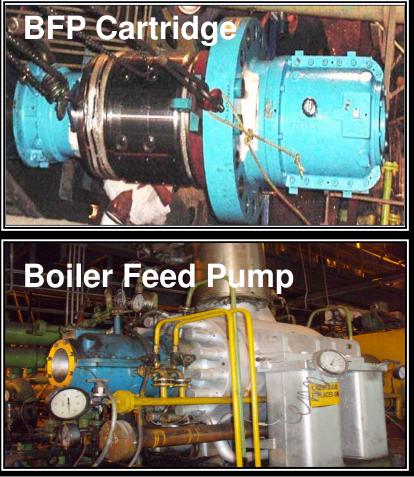




### **BFP** cartridge replacement

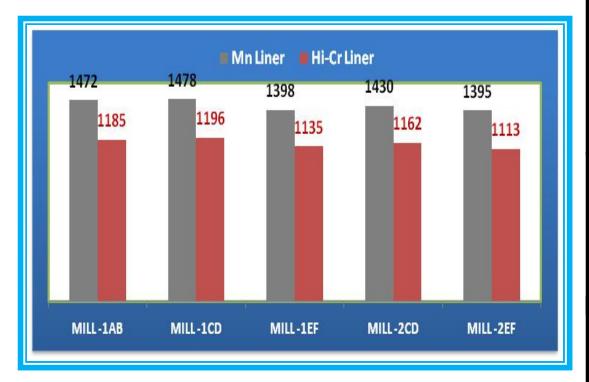
Boiler Feed Pump	Saving Achieved
Performance Based BFP	BFP-1A = 461 kw
cartridge Replacement	BFP-2A = 656 Kw
(serviced cartridge)	BFP-1B = 347 Kw



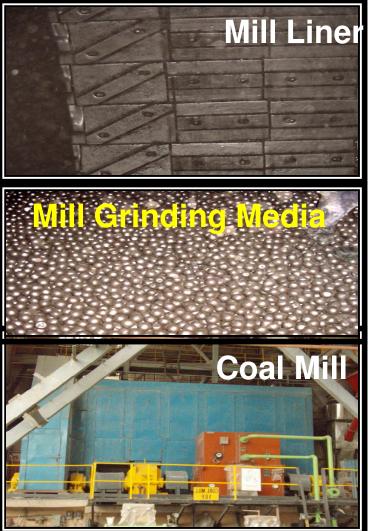


**Reli** 

#### Replacement of liners by Hi-Crome Liner



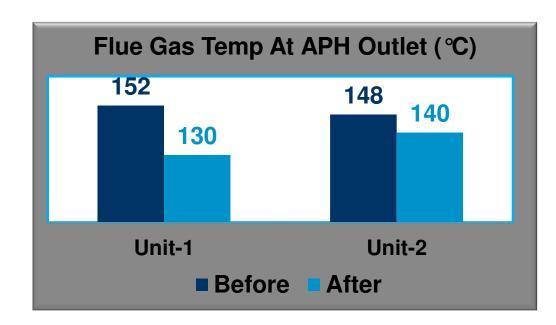
#### Before and after Mill Kw



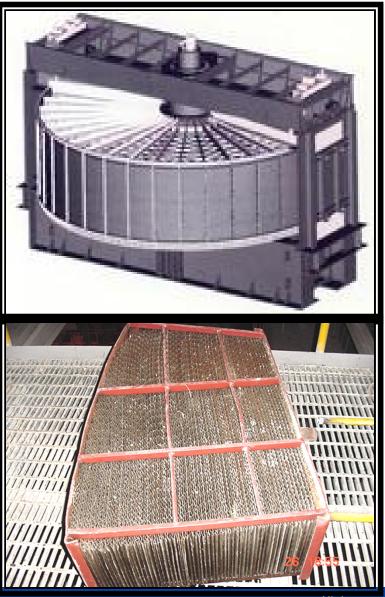
#### **Major Initiatives**



#### **APH basket replacement**





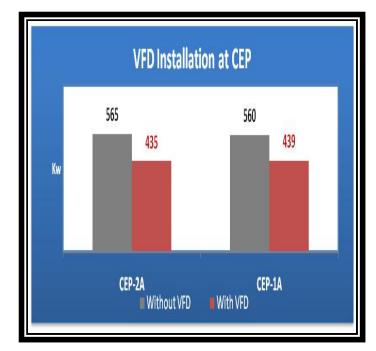


#### Installation of CEP -VFD





#### Before and after CEP Kw

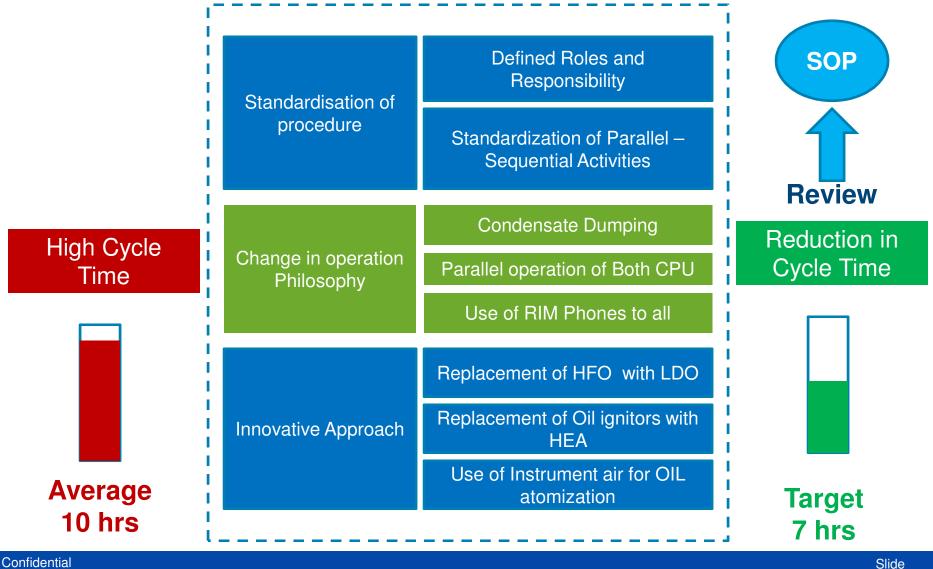


#### Total 12 Nos. Of VFD Are Installed In Different Application

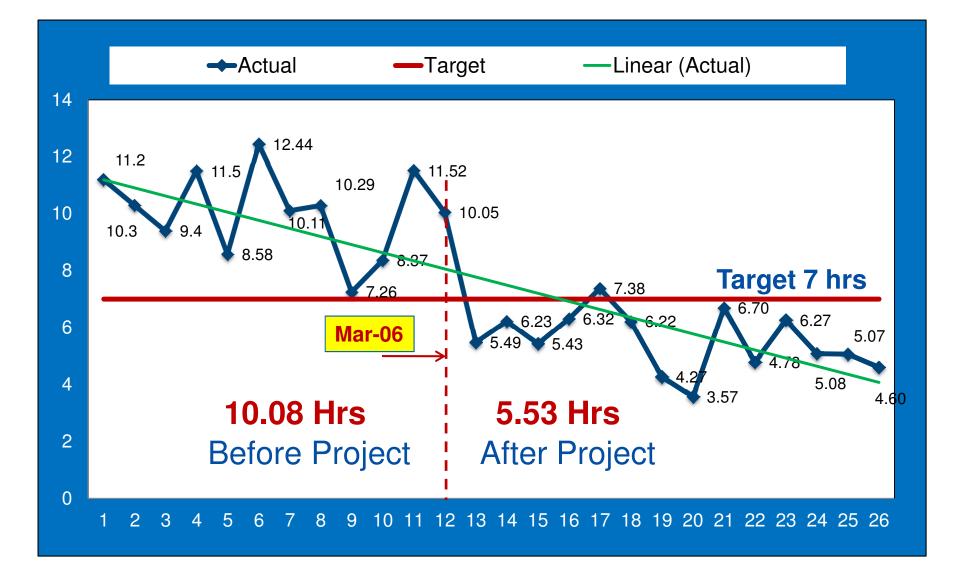
Energy Saving 622 Kw



#### **Reduction In Start up time**









	Reduction in Start-up time	4.55 hrs
Direct Benefits Per Warm Start-up	Reduction in Oil consumption	16 kl
	Increase in Generation	1.14 Mus

#### **Indirect Benefits:**

#### Reduction in

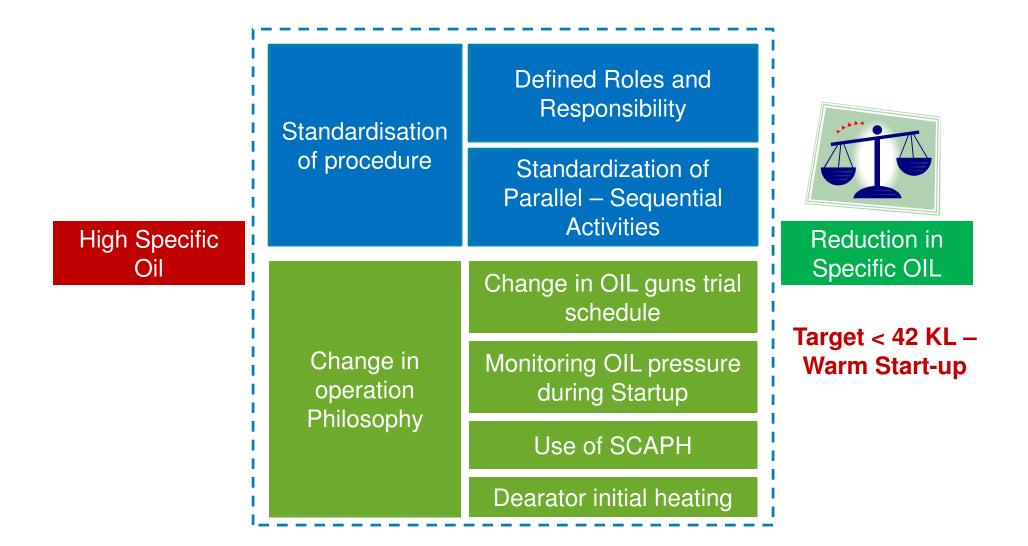
- Auxiliary power consumption
- DM water consumption
- Customer dis-satisfaction



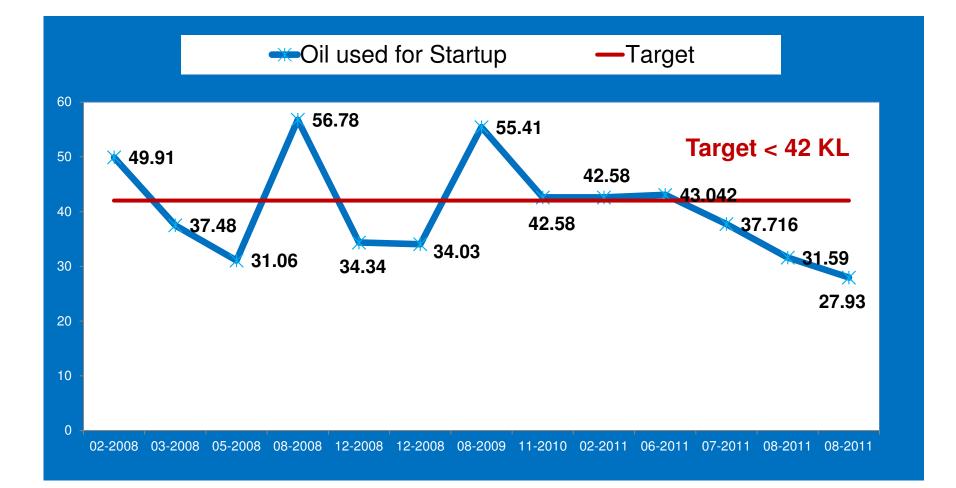
QCI – D. L. Shah Award on Economics of Quality Commendation Award Under Large Scale Manufacturing Unit

#### **Reduction In Oil consumption**











Optimization of Soot Blowers operation

SOP for Identification of Leakages

Optimization of VAM operation

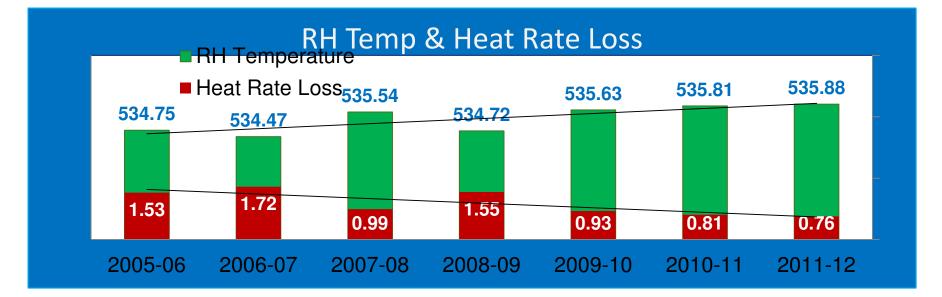
Fuel switching from HFO to LDO



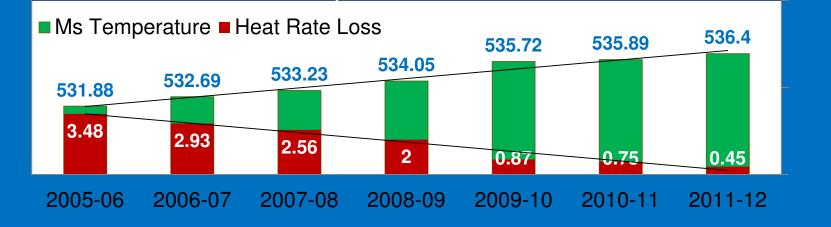
#### **Reduction in DM water Loss**

Every 1 % increase in DM make up causes heat rate loss of 10 KCal/kwh.





#### MS Temp & Heat Rate Loss



#### Installation of Magna Drive Coupling







Magna Drive Coupling - Couplings transmits torque from the motor to the load using the same principles of operation with NO PHYSICAL CONNECTION of the driver shaft to load shaft.

#### Benefits of Magna Drive Coupling

1. Energy Saving

2.Increased Reliability

3.Reduced Maintenance cost

4. Improve Process Control

#### **Energy Conservation Projects**





#### **Environmental Initiatives**

### Reliance



#### The Common Emigrant

This small burierfly gets its common name due to its migrating halot. It files fast powering long distances. A leady rellow green colour with black or frown spo helps it blend into the grasslands. It is common in set places in the Western Ghate and is usually seen on lantation, surflowers, portegranate trees and bougaintellem.

[Categoilia parama]

#### **Environmental Initiatives**

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# Action taken to reduce Air Emission

Electrostatic Precipitators with 99.99% Efficiency

4 Ambient Air Quality Monitoring Stations & AAQM Mobile Van

Installation of Flue Gas desulphurization Plant (FGD)

TPM less than

one-third of

statutory limits

(150 mg/Nm3) by Ammonia

dosing in ESP.

#### **Environmental Parameters**

## Reliance



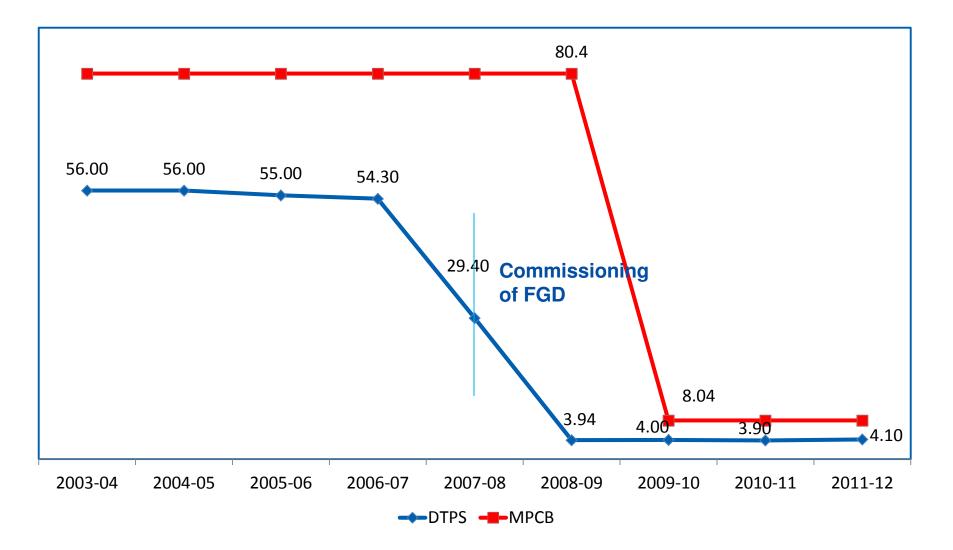
a ASH SLURRY (m//Hr)         1200         415           DOMESTIC EFFLUENTS	Utiliage Agran, DAHANU THERMAL POV CERTIFIED FC ISO 9001:2008, ISO 14001:2004, ISO 270 BS OHSAS 18001:2007, SA 8000:2000	01:2005 , ISO 1	50001:2011 01:2009
EFFLUENT DISCHARGE DETAILS     MPCB LIMITS     VALUES FOR F.Y.2011-2012       INDUSTRIAL EFFLUENTS     000000000000000000000000000000000000	MPCB Consent No. BONDCAPO, CIC No.	Valid upto	: 31/03/2015
CONDENSER COOLING (m/Hr)         81800         53817           2 D.M. WATER (m/Day)         100         11           3 ASH SLURRY (m/Hr)         1200         415           DOMESTIC EFFLUENTS         0         11           1 PLANT STP (m/Day)         300         USED FOR           2 COLONY STP (m/Day)         300         USED FOR           2 COLONY STP (m/Day)         300         PLANTATION           8 AIR EMMISSION DETAILS         500         PLANTATION           8 AIR EMMISSION DETAILS         8.04         4.1           1 So (17/Day)         8.04         4.1           2 NO, PPM (at 15% EXCESS 0.1)         150         71.8           3 TPM (Mg / Nm*)         150         43.9           C HAZARDOUS WASTE DETAILS         150         43.9           1 SPENT LUBRICAATS (Barnels) 5.1         240 Barnels/A         62 Barnels           3 USED BATTERIES (Nos)         168 Nos/A         33 Nos           4 ASBESTOS - CONTAINING RESIDUE 15.1         840 Kg/A         205 Kg			Contraction of the Contraction o
Observerserv outcomes minimity         100         11           2         D.M. WATER (m)/Day)         100         11           2         D.M. WATER (m)/Day)         1200         415           3         ASH SLUPIRY (m'AH)         1200         415           DOMESTIC EFFLUENTS         300         USED FOR           1         PLANT STP (m)/Day)         300         PLANTATION           2         COLONY STP (m)/Day)         500         PLANTATION           8         AIR EMMISSION DETAILS         500         PLANTATION           9         AIR EMMISSION DETAILS         8.04         4.1           1         So (T/ Day)         8.04         4.1           2         NO, PPM fait 15% excess 0, 1         150         71.8           3         TPM fdg / Nm)         150         43.9           C         HAZARDOUS WASTE DETAILS         62 Barrels           1         SPENT LUBRICANTS (Barrels) 5.1         240 Barrels/A         62 Barrels           2         SPENT GREASE (Barrels 5.2         24 Barrels/A         62 Barrels           3         USED BATTERIES (Nos)         168 Nos/A         33 Nos           4         ASBESTOS - CONTAMING RESIDUE 15.1         640 Kg/A         205 Kg	INDUSTRIAL EFFLUENTS		
ASH SLUPRY (m'AH)     1200     415       DOMESTIC EFFLUENTS     300     USED FOR       PLANT STP (m'/Day)     300     PLANTATION       B AIR EMMISSION DETAILS     500     PLANTATION       B AIR EMMISSION DETAILS     8.04     4.1       1 So (17 Day)     8.04     4.1       2 NO, PPM tat 15% excess 0, 1     150     71.8       3 TPM Mag /Nm)     150     43.9       C HAZARDOUS WASTE DETAILS     5.1     240 Barrets/A     62 Barrels       1 SPENT LUBRICANTS (Barrels) 5.1     240 Barrets/A     62 Barrels       1 SPENT GREASE (Barrels) 5.1     240 Barrets/A     62 Barrels       1 USED BATTERIES (Nos)     168 Nos/A     33 Nos       4 ASBESTOS - CONTAMING RESIDUE 15.1     840 Kg/A     205 Kg			
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1. PLANT STP (m /Day)     300     USED FOR       2. COLONY STP (m /Day)     500     PLANTATION       8. AIR EMMISSION DETAILS     500     PLANTATION       1. So (17 Bay)     8.04     4.1       2. NO, PPM (at 15% excess 0, )     150     71.8       3. TPM dMg /Nm <sup>3</sup> 150     43.9       C     HAZARDOUS WASTE DETAILS     1       1. SPENT LUBRICANTS (Barnels) 5.1     240 Barrels/A     62 Barrels       3. USED BATTERIES (Nos)     24 Barrels/A     12 Barrels       4. ASBESTOS - CONTAINING RESIDUE 15.1     840 Kg/A     205 Kg	DOMESTIC EFFLUENTS		
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1. Se (7/ Day)         8.04         4.1           2. NO, PPM (at 15% excess 0, 1)         150         71.8           3. TPM (Mg / Nm)         150         43.9           C. HAZARDOUS WASTE DETAILS         150         43.9           1. SPENT LUBRICANTS (Barnels)         5.1         240 Barnels/A         62 Barnels           3. USED BATTERIES (Nos)         24 Barnels/A         12 Barnels         12 Barnels           4. ASBESTOS - CONTAINING RESIDUE 15.1         840 Kg/A         205 Kg			
1         Sr. (7/ Day)         8.04         4.1           2         NO, PPM lat 15% excess 0, 1         150         71.8           3         TPM IMg / Nm)         150         43.9           C         HAZARDOUS WASTE DETAILS         150         43.9           1         SPENT LUBRICAATS (Barnels)         5.1         240 Barnels/A         62 Barnels           3         USED BATTERIES (Nos)         168 Nos/A         33 Nos         33 Nos           4         ASBESTOS - CONTAINING RESIDUE 15.1         840 Kg/A         205 Kg			
2         NO, PPM (at 15% excess 0, 1)         150         71.8           3         TPM (Mg / Nm)         150         71.8           1         SPENT LUBRICANTS (Barrels) 5.1         240 Barrels/A         62 Barrels           2         SPENT LUBRICANTS (Barrels) 5.1         240 Barrels/A         62 Barrels           3         USED BATTERIES (Nos)         24 Barrels/A         12 Barrels           4         ASBESTOS - CONTAINING RESIDUE 15.1         840 Kg/A         205 Kg	1. So (T/ Day)		
1     TPM (Mg / Nm)     150     71.8       1     150     43.9       1     SPENT LUBRICANTS (Barrels)     5.1     240 Barrels/A       2     SPENT GREASE (Barrels)     5.2     24 Barrels/A       3     USED BATTERIES (Nos)     168 Nos/A     12 Barrels       4     ASBESTIDS - CONTAINING RESIDUE     15.1     840 Kg/A     205 Kg	2 NO, PPM fait 15% excess () .)		
C     HAZARDOUS WASTE DETAILS     43.9       1     SPENT LUBRICANTS (Barnels) 5.1     240 Barnels/A     62 Barnels       2     SPENT GREASE (Barnels) 5.2     24 Barnels/A     12 Barnels       3     USED BATTERIES (Nos)     168 Nos/A     13 Nos       4     ASBESTIDS - DONTAMING RESIDUE 15.1     840 Kg/A     205 Kg	3. TPM (Mg / Nm)		
SPENT LUBRICANTS (Barrels) 5.1 240 Barrels/A 62 Barrels     SPENT GREASE (Barrels 5.2 24 Barrels/A 12 Barrels     USED BATTERIES (Nos) 168 Nos/A 33 Nos     ASBESTOS - CONTAINING RESIDUE 15.1 840 Kg/A 205 Kg		150	43.9
SPENT LUBRICANTS (Barnels) 5.1 240 Barnels/A 62 Barnels     SPENT GREASE (Barnels 5.2 24 Barnels/A 12 Barnels     USED BATTERIES (Nos) 168 Nos/A 33 Nos     ASBESTOS - CONTAINING RESIDUE 15.1 840 Kg/A 205 Kg	C HAZARDOUS WASTE DETAILS		
3 USED BATTERIES (Nos) 24 Barrels/A 12 Barrels 4 ASBESTIDS - DONTAINING RESIDUE 15.1 840 Kg/A 205 Kg	SPENI LUGBICANTO IN	240 December 14	And Address of the Owner of the
ASBESTIDS - DONITAINING RESIDUE 15.1 840 Kg/A 205 Kg		24 Domainut	
205 Kg	4 ASBESTOS CONTRACTOR	168 Month	
205 Kg	CONTAINING RESIDUE 15.1	840 Ka/A	
			LUG Kg

Confidential

C-1. 2

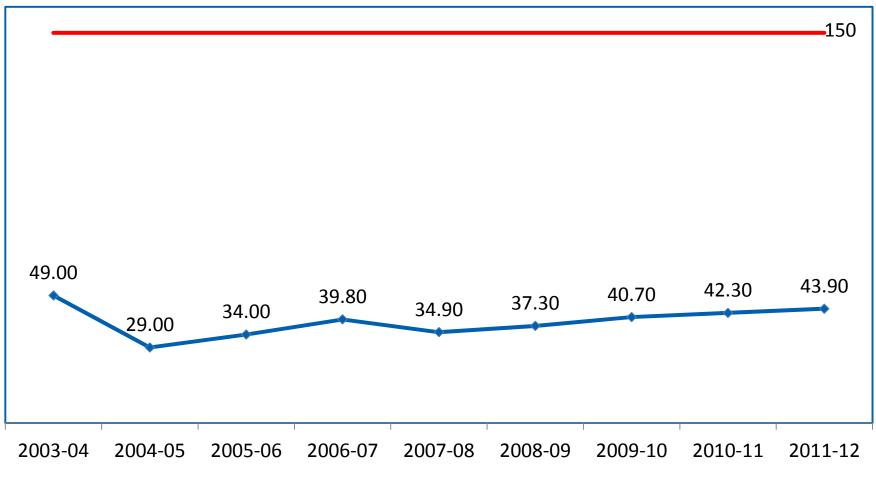
### Environmental Performance (Stack Emission) ReLIANCE

### SOx (T/Day)



#### Environmental Performance (Stack Emission) ReLIANCE

#### TPM (mg / NM3)



→ DTPS — MPCB



# Employees Involvement & Team Work

#### **Employees Involvement**

### **Reli**

Paper Presented at O&M Conference

# Conductance '3L' Life learning Program With BEE



### **Reli**

Energy Management Cell "Awareness drive"Training for all employees

- By Internal faculty
- By External Faculty

Celebration of Energy Conservation week

- Energy conservation walk involving all employees
- Create awareness among local school children about energy conservation through Film show & competition
- Display of energy conservation posters
- Exhibition on energy conservation







- Quality Improvement plans: 767 Nos.
- Environment Improvement plans: 75 Nos.
- Safety Improvement plans: 178 Nos.
- Energy Improvement plan : 58 Nos.
- □ Total 1020+ Improvement Plans

#### **Benefits of Monitoring**







#### Effectiveness in Reliability & Energy Efficiency Improvement

Heat Rate reduced from 2372 kcal/kwh to 2282 kcal/kwh and sustained below 2300 kcal/kwh since last 9 years

DM water makeup is reduced from 1.41% to 0.30 %

Specific oil consumption is reduced from 1.739 ml/kwh to 0.10 ml/kwh

Auxiliary power consumption reduced from 8.27% to 7.38 % and sustained

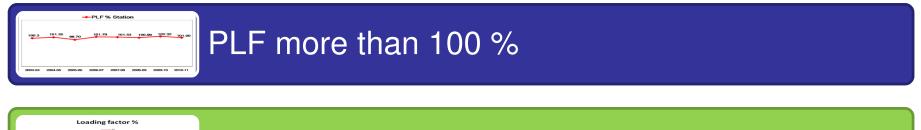
Generation loss due to equipment non-availability is less than 0.1% of total generation











#### Loading factor more than 104 %

#### Awards & Recognition

### **Reli**

Received more than 100 National and International awards in the category of

#### Performance

#### Environment

Safety

Corporate social responsibility



### **Reli**





#### Bern of aleter

Kawad, lowadie or value as known in the Indian texts is a gargeous flower with ribrary colours and a definite fregrams that have a few days. In room hold on to the soil andre water but the flower grows on mp of it, deficitely belonging itself with the road of the leaf.

The leaves of the Mote Lip shade the water and keep it cool which allows for more summant of disorderal oxygen. The plants also act as samable hiding places for surior minum squatic creatures, and in ture attracts predators like histories.

The water hily is commonly mintaken for the forus awing its in similar structure, but can be differentiated from the locus lasted on the inside structure of the seed pod.

Flast Jandy, Symphoneous)

#### Thank You .....