

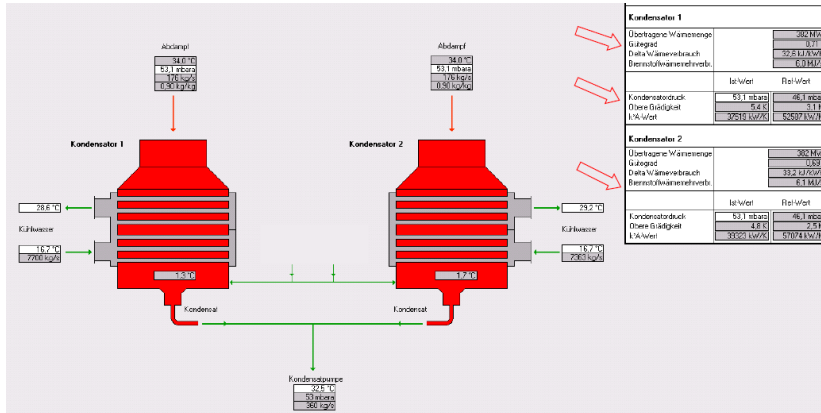


- FÜ Main steam heaters
- ZÜ Reheaters
- VD Evaporators
- MA Coal conveyors / mills

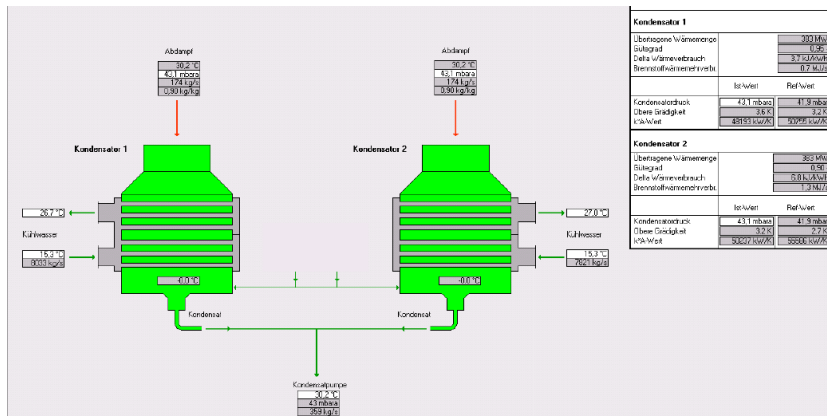
- TU Turbine
- HS Generator / HV gear
- PA Pumps, fans, motors

Plant Performance monitoring

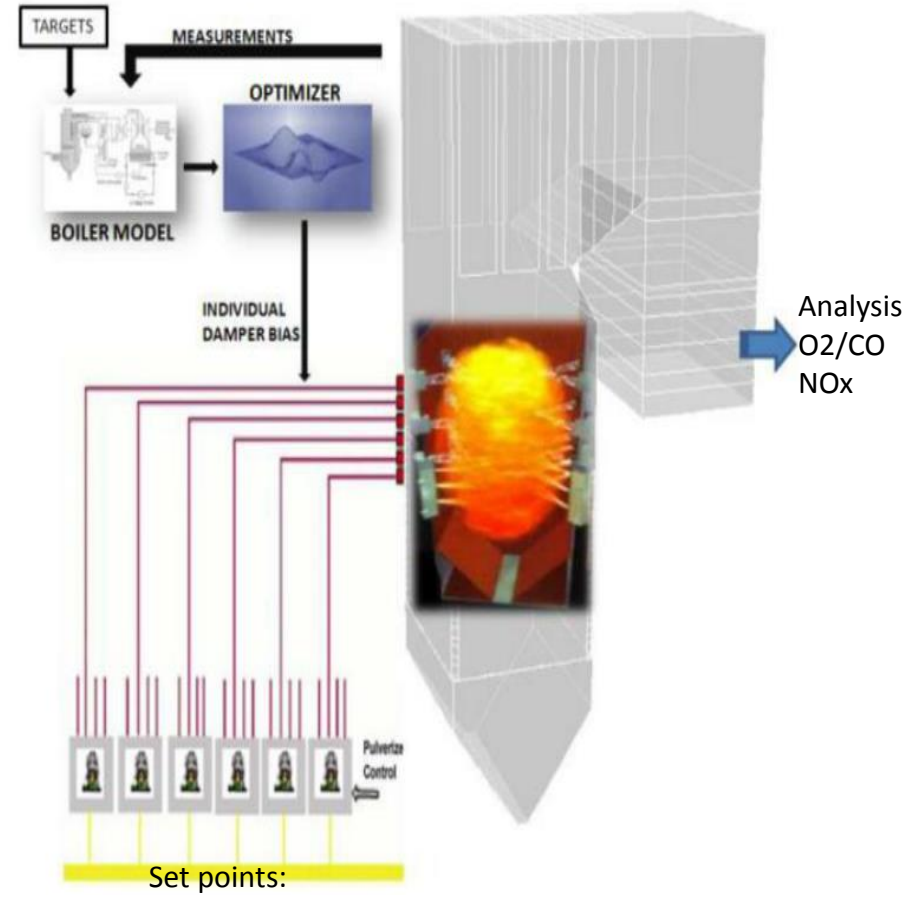
Example 1: Condenser pressure



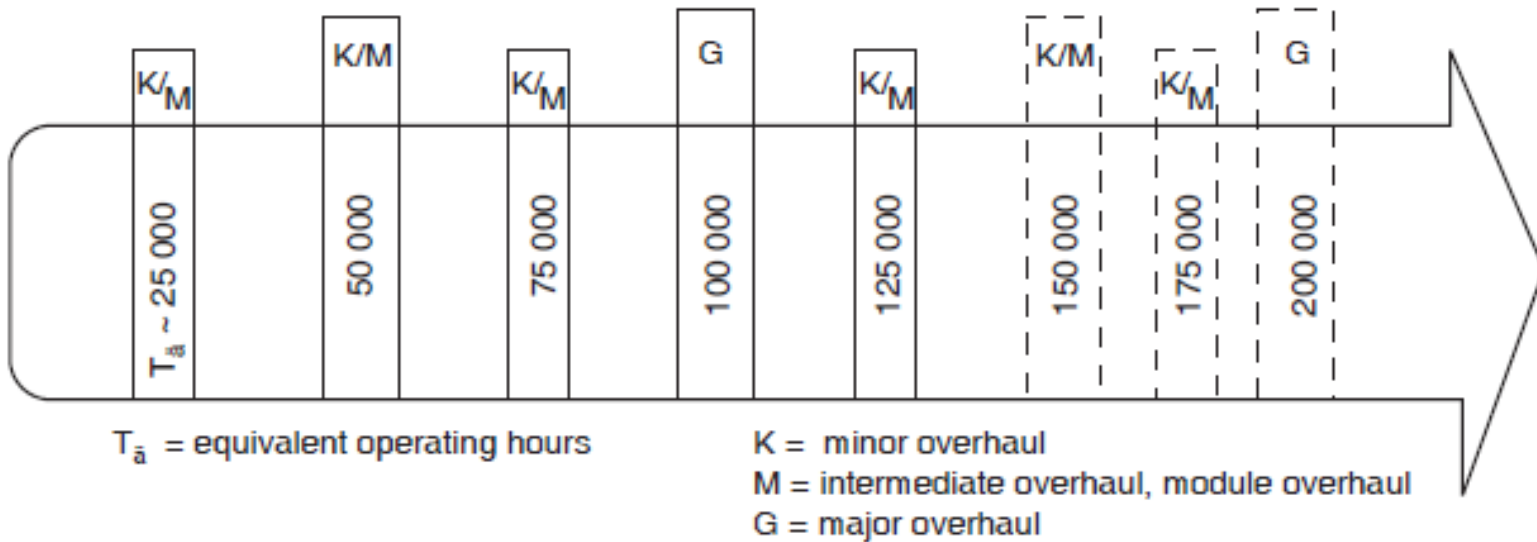
Condenser pressure difference detected: 7 mbar
 Additional fuel: 6 MJ/s reaching 140.000 €/month



Example 2: Minimum load stabilization



Source: SR:EPOS, STEAG

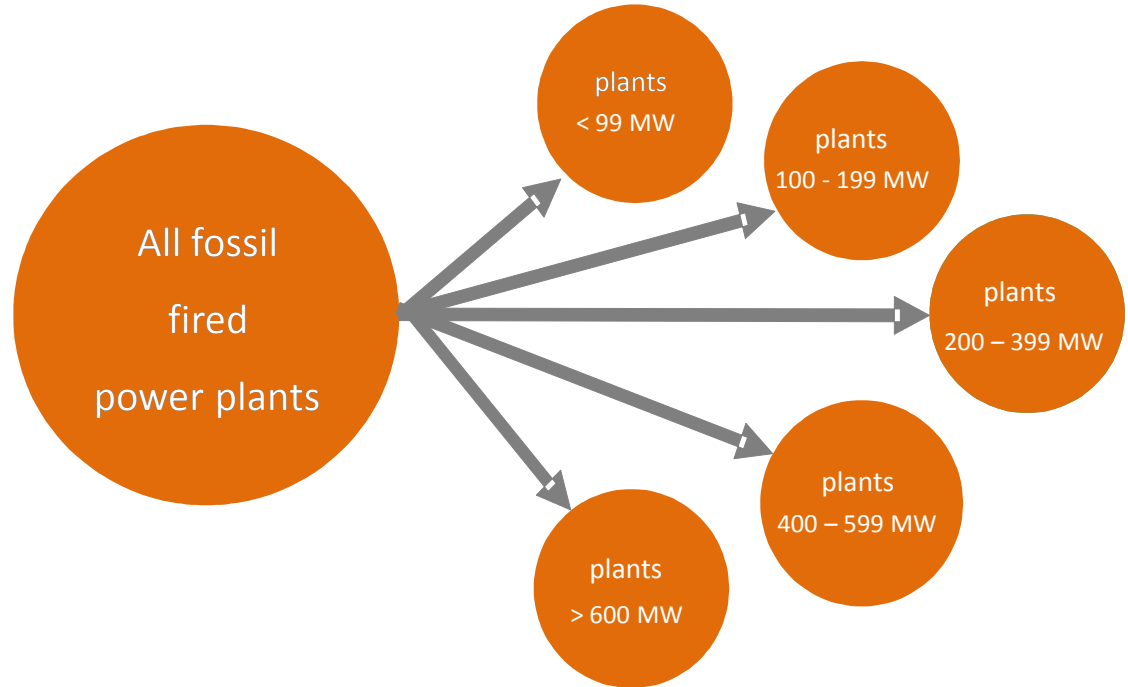


KISSY provides the opportunity to benchmark power plants by:

- Compiling availability data and evaluating performance indicators
- Comparing the indicators of single plants with indicators of peer groups

Characterics:

- Size of power plant capacity
- Fuels by capacity
- Furnace type by capacity
- Units by single or dual boiler operation
- Units by sub-critical or supercritical pressure



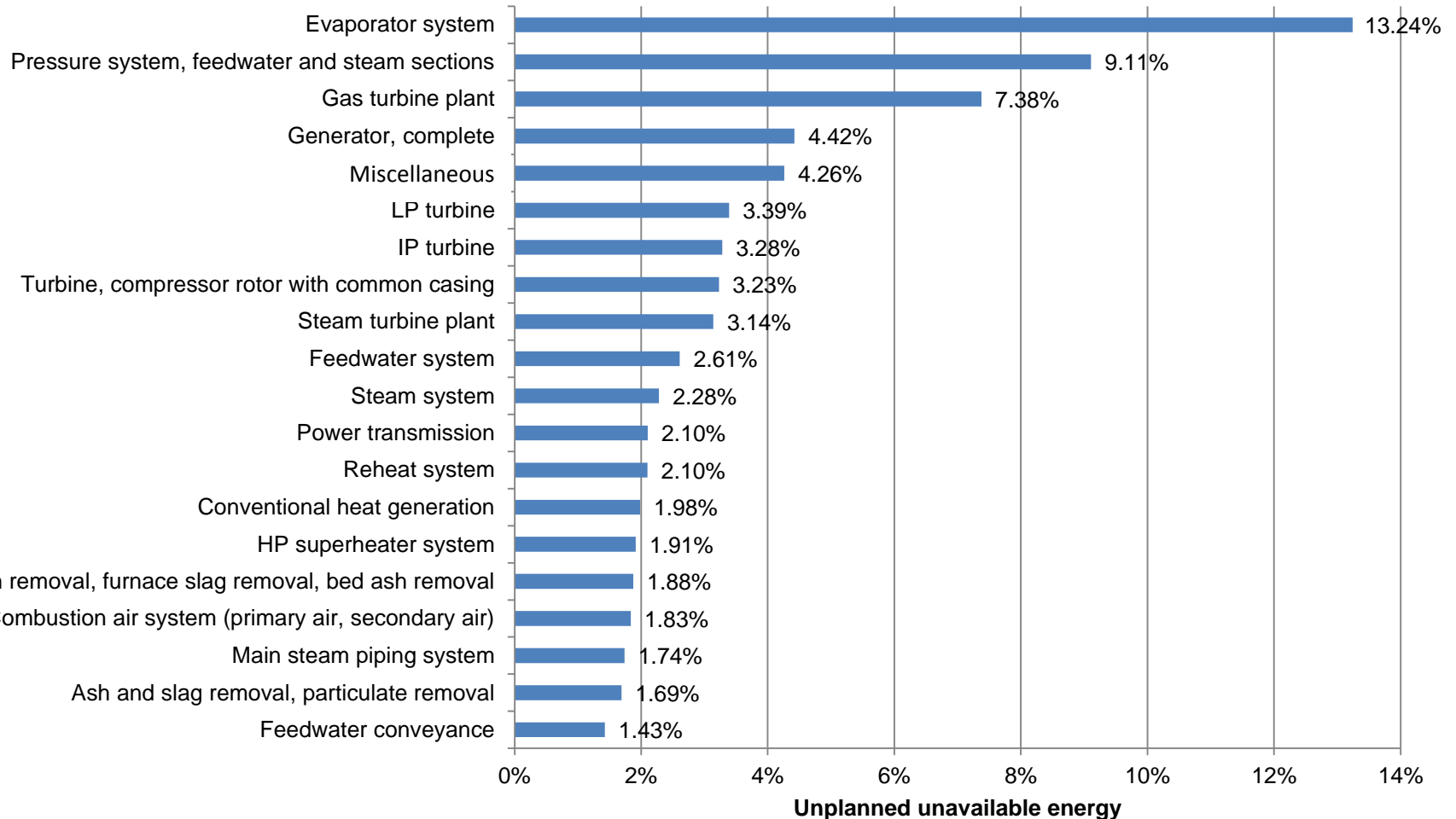
Benchmarking is a good way to assess the O&M performance of the own plant(s). It provides necessary transparency about focus areas for maintenance interventions.

TOP 20 components with highest unplanned unavailability

Evaluation of 3,633 incidents without external influence

Collective: fossil fired units; commis. date ≥ 2000; ≥ 200 MW gross capacity; all countries

Time Period 2000 to 2013

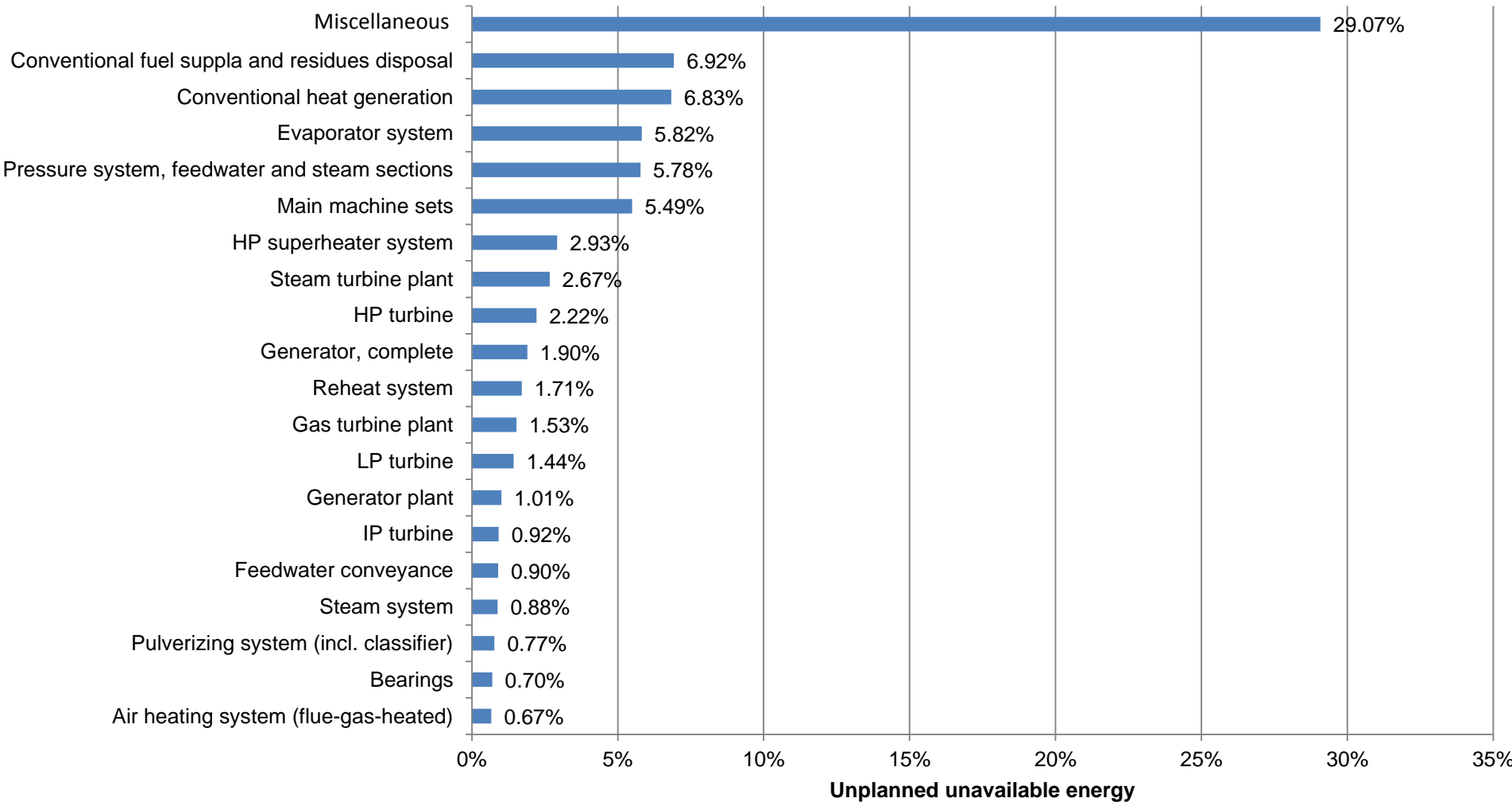


TOP 20 components with highest unplanned unavailability

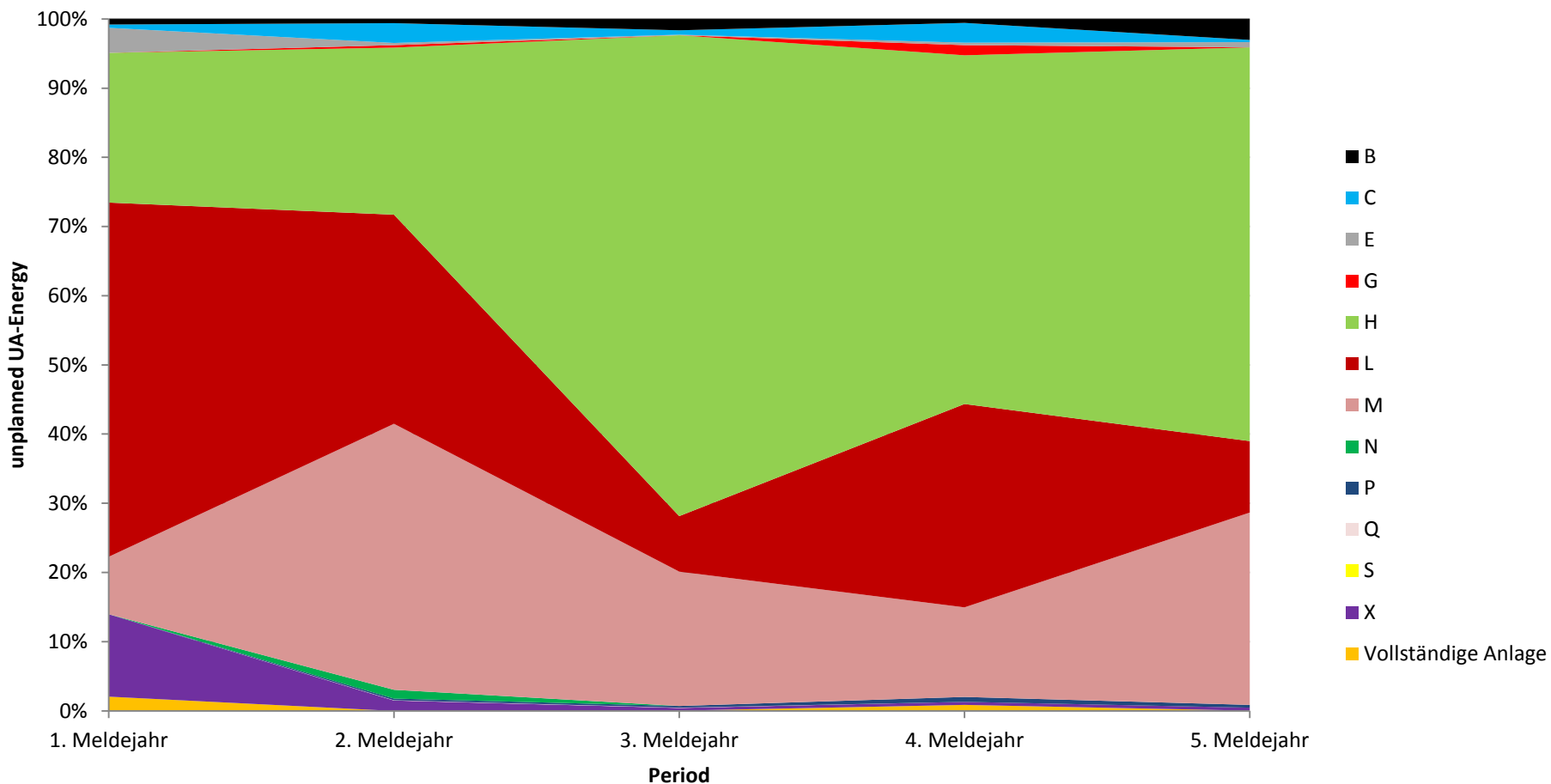
Evaluation of 66,330 incidents without external influence

Collective: fossil fired units, ≥ 200 MW gross capacity, all countries

Time Period 2000 to 2013



unplanned UA-Energy by KKS-Codes of reporting years of lignite and hard coal power plants > 450 MW



Meldejahr = reporting years

Level 0-1 CEO, MD
Top Management
Senior Level, >20 years experience

Level 0-1 CEO, MD
Top Management
>20 years experience

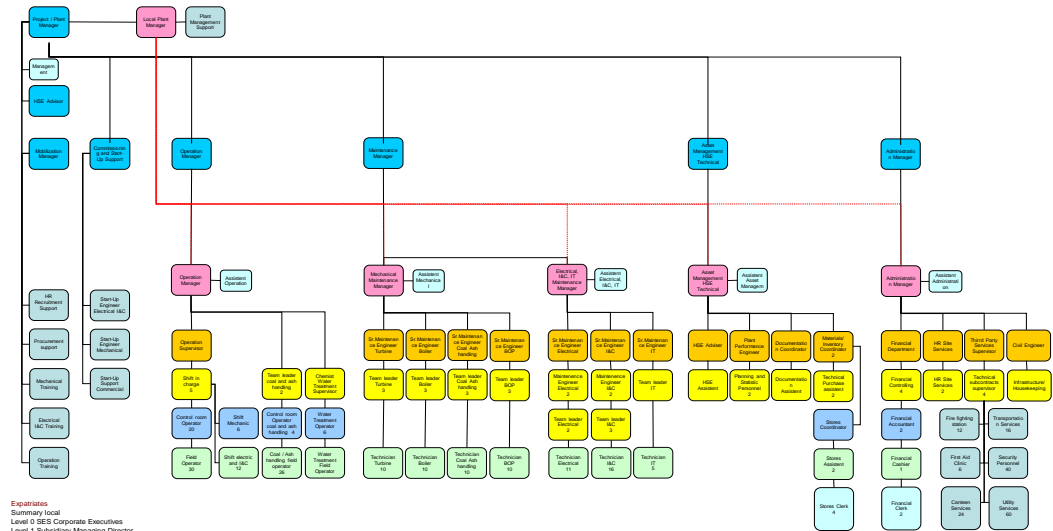
Level 1-2 Plant Manager
Senior Management
>15 years experience

Level 3 Senior Engineering
Middle Management
>10 years experience

Level 4 Junior Engineering
Assistant Managers / Specialists
>5 years experience

Level 5 Technicians / Fitters
Senior operational craft
>5 years experience

Level 6 Helpers / Trainees
Operators and manual laborer
No or few experience



Explanates
 Summary local
 Level 0 SES Corporate Executives
 Level 1 Subsidiary Managing Director
 Level 2 Managerial Employee Experts
 Level 3 Site Managerial Employee
 Level 3 SE: Engineers managerial level
 Level 4 White collar engineers
 Level 5 Blue collar or junior engineers
 Level 5a Blue collar technicians
 Level 5b Blue collar fitters
 Level 6 Helpers, trainees

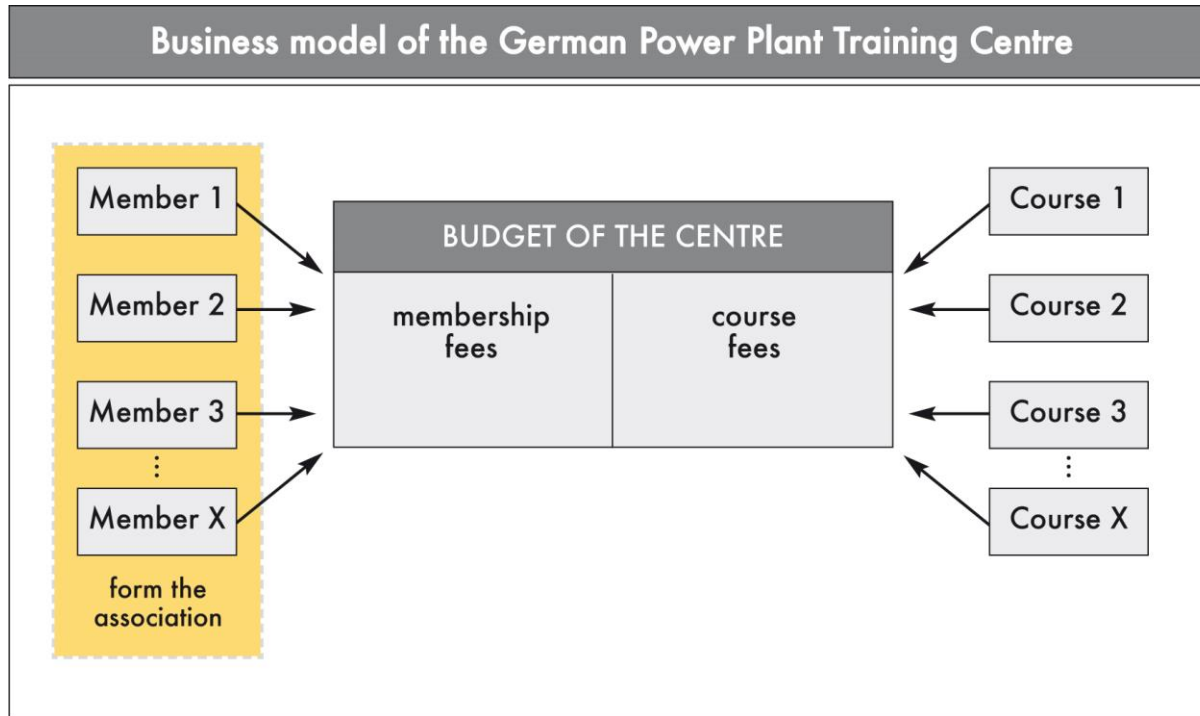
The organization of a power plant usually comprise seven hierarchical level. Besides the size of the plant the number of employees depends on the subcontracting philosophy.

Technical challenges

- reduction of full-load hours
- increased number of start-ups and load changes
- potential of reduced economic viability due to reduced life time
- technical development is focussed to ensure:
 - more flexibility (load changes)
 - reduction of minimal load
 - high availability and reliability
 - possibility of island operation and fast cold start

Skill challenges

- less predictability and seasonal variations and shut-down periods
 - flexible working hours schemes
 - variable areas of working with different technologies
 - increased complexity
- **continuous learning and skill enhancement**



The Kraftwerksschule is the benchmark for power plant training in Germany. The training of operators is in the focus of the skill program.

Documentation of best practices, expertise and lessons learnt

- not binding
- proven industry standard
- >300 standards, guidelines and instruction sheets, 100 available in English; 10-20 new/updated releases per year

Structure of a standard or guideline

- **Originators of the standard**
- **Introduction** (technical basics and scientific fundamentals)
- **Technical details** and recommendations (80 % of the guideline)
- **Literature and publications** (mainly articles in technical press)
- Related **standards and norms** (ASME, ISO, VdTÜV, DIN etc.)

VGB-Standard

for Type, Operation and Maintenance of Flue Gas Desulphurisation Plants (FGD)

VGB-Standard-S-015-2011-EN

First edition 2011

Published by
VGB PowerTech e.V.

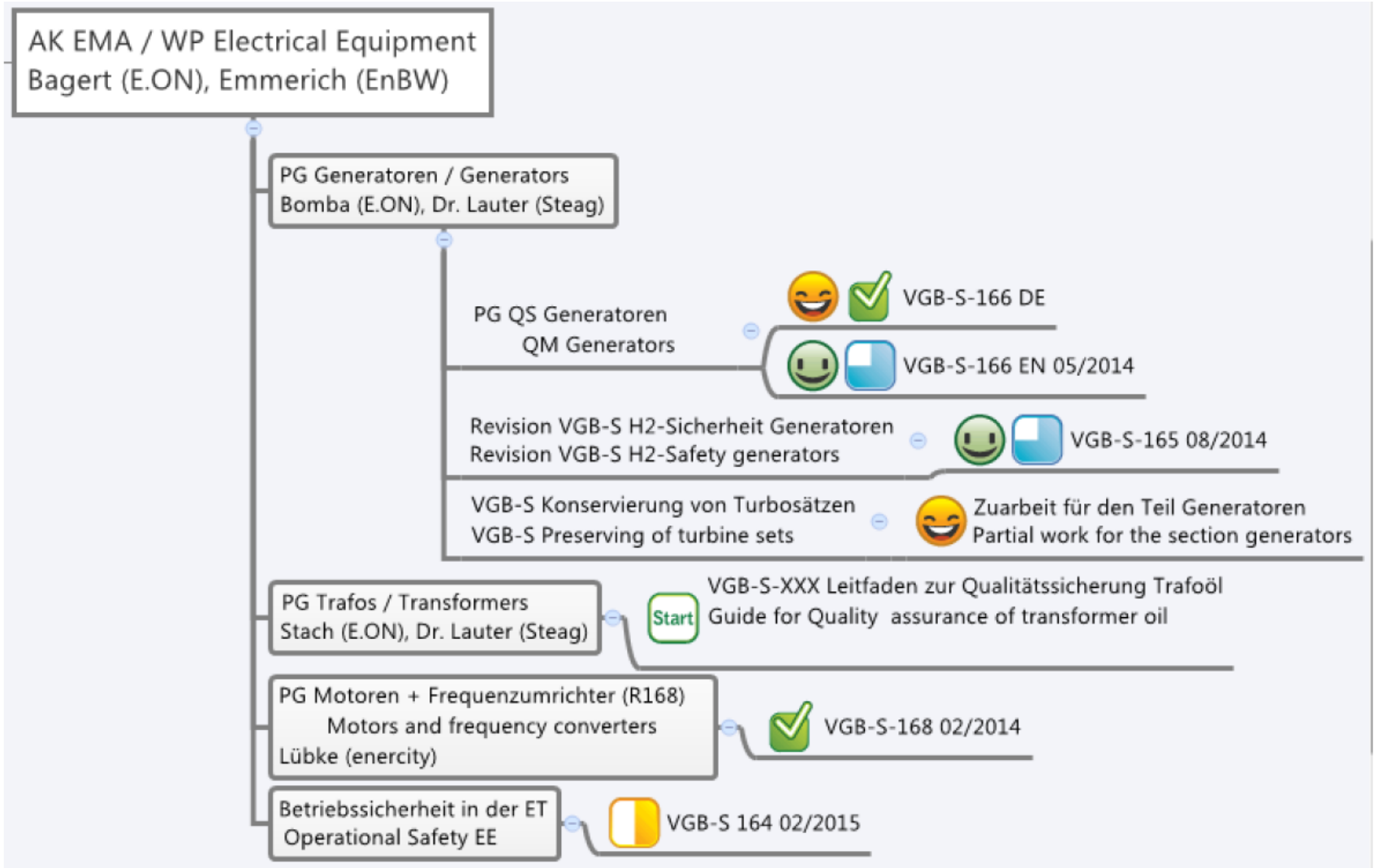
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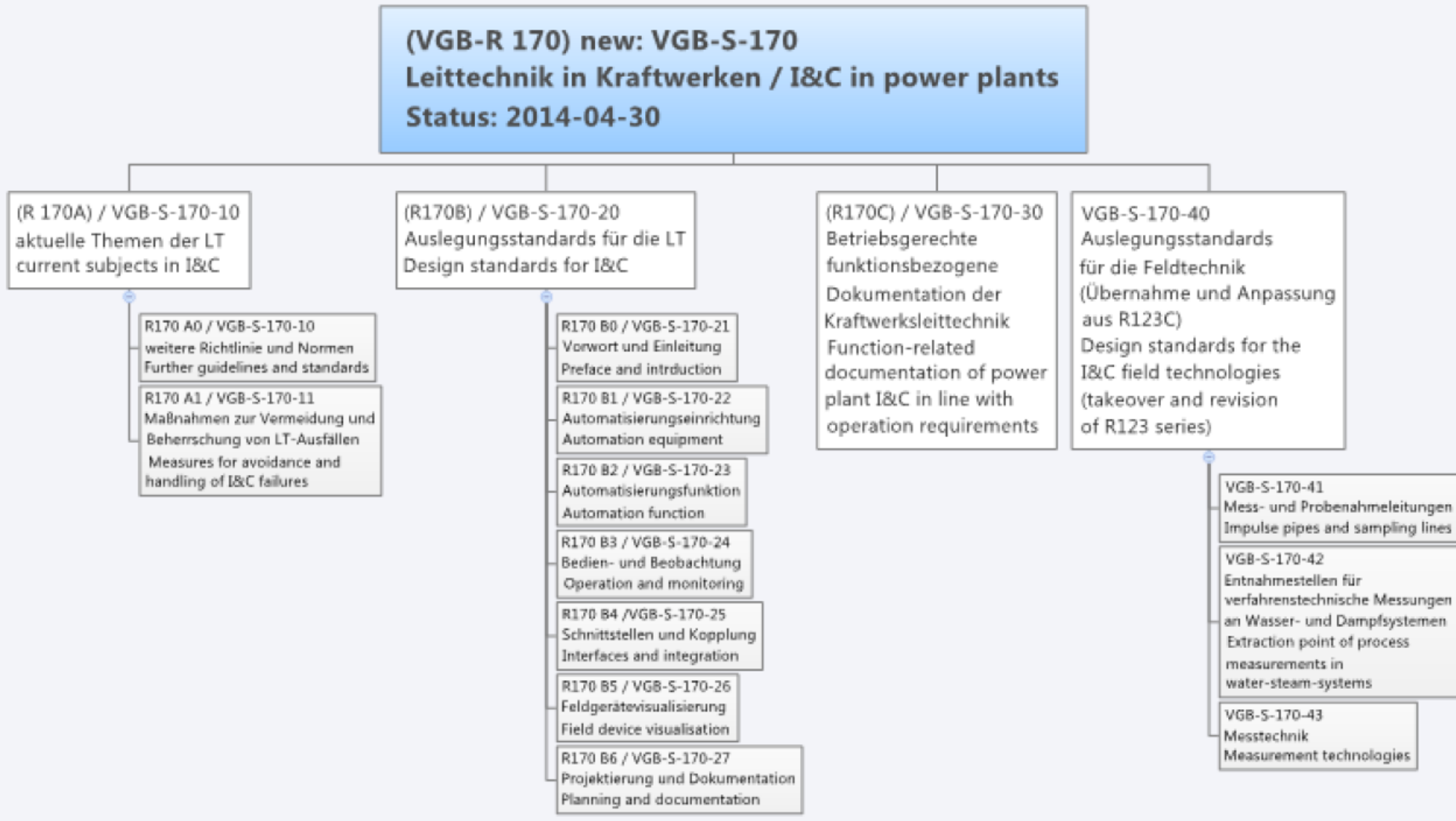


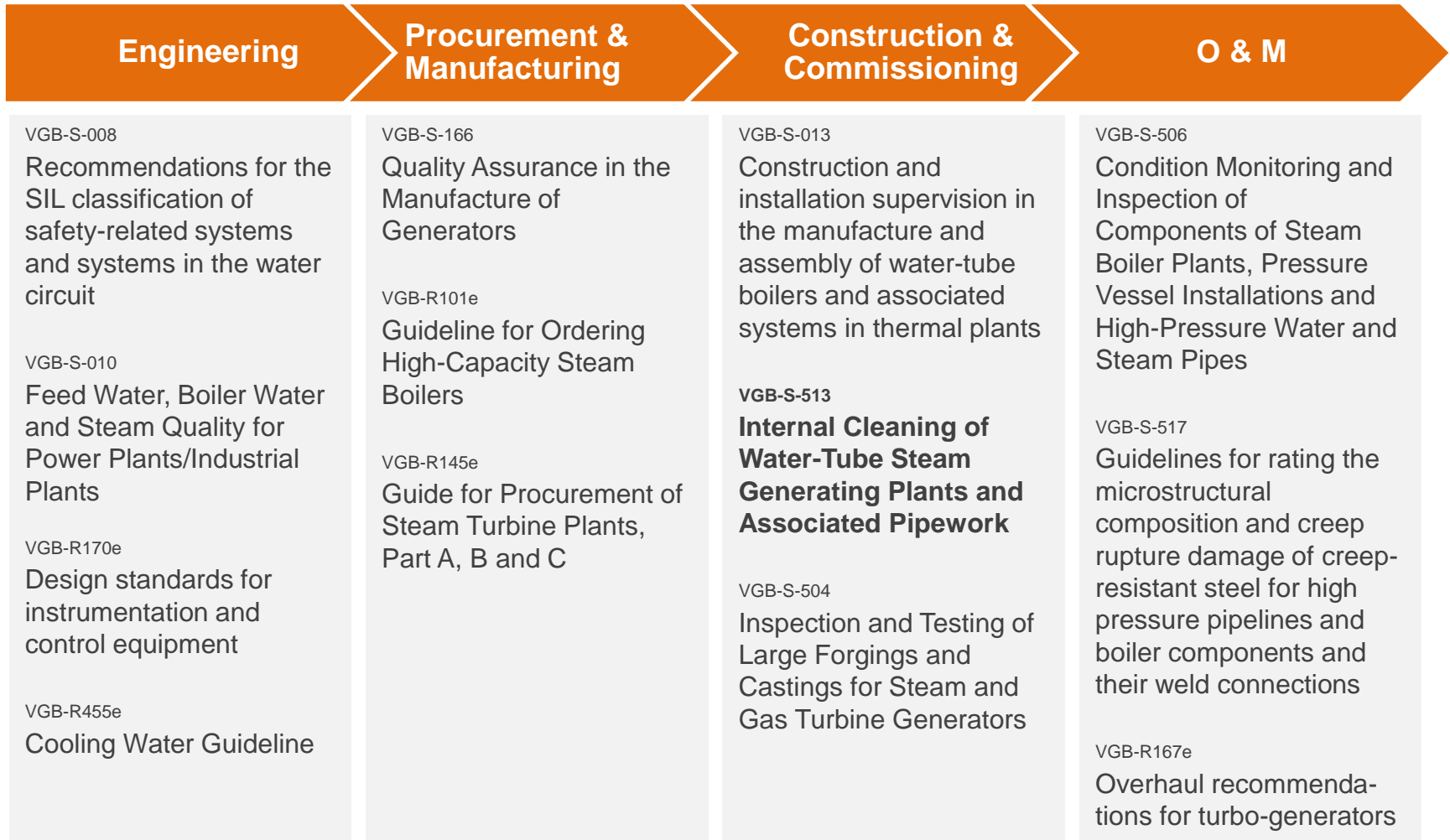
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core group of **experts** (<15 persons) prepares the document

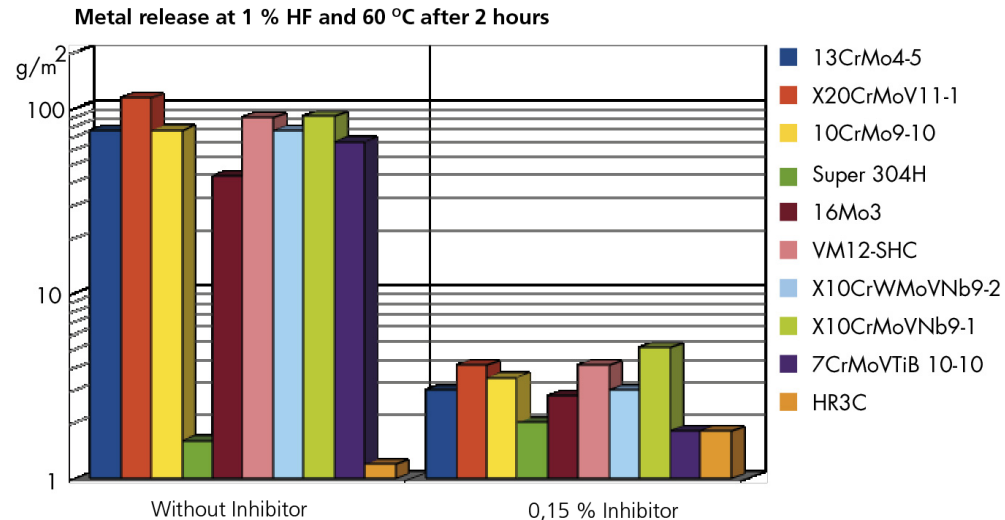






Example: Internal Cleaning of water-tube steam generating plants and associated pipe-work issued in 2015 (revised version)

- aims at cleanliness of the inner surfaces
- includes all kind of cleaning procedures: flushing, acid cleaning, blow through, alkaline boiling
- reflects recent experiences made in commissioning of new built plants
 - new materials are included like Ni-based alloys and austenitic steels
 - completely revised chapter about blow-through
 - comprehensive quality and preparing recommendations



Best Practices in applying inhibitors during acid cleaning

VGB Standards – overview of cleaning applications in new builds

Country	Name of Plant	Name of Company	No. Units	Unit Cap. MW (gr.)	Main Fuel	Life/RH Steam Temp. (°C)	COD (Y)	Steam Blowing	Acid cleaning	High speed flushing
Germany	Neurath F&G	RWE Power	2	1100	LIG	595/605	Jul 12		X	X
Germany	Datteln 4	E.ON	1	1100	HC	600/620	?		X	X
Germany	Moorburg A-B	Vattenfall Europe	2	820	HC	600/610	2015		X	X
Germany	Boxberg R	Vattenfall Europe	1	675	LIG	600/605	Okt 12		X	X
Germany	GKM 9	Grosskraftwerk Mannheim AG	1	911	HC	600/610	2015		X	X
Germany	RDK8	EnBW	1	912	HC	600/620	2014		X	X
Germany	Walsum 10	STEAG/EVN	1	725	HC	610/620	Nov 13		X	X
Germany	Lünen	Trianel	1	750	HC	600/610	Jan 14		X	X
Germany	Wilhelmshaven	GDF Suez	1	800	HC	600/610	Apr 14		X	X
Germany	Westfalen D&E	RWE Generation	2	800	HC	600/610	Sept 14		X	X
Netherlands	Eemshaven	RWE Power	1	1600	HC	600/610	Jan 15		X	X
Netherlands	Maasvlakte	Electrabel	1	750	HC	600/610	2013		X	X
Netherlands	Maasvlakte 3	E.ON Benelux	1	1100	HC	600/620	2015		X	X
South Africa	Medupi	Eskom	6	4800	HC	600/620	2015	X	X	X

- Excellence in operation is a lot about transparency of the plant status.
- Modern I&C equipment and analyzing instruments are useful tools to identify improvement potential.
- To sustain the improvement process benchmarking provides useful information to assess own performance.
- Fleet management is a good way to optimize maintenance costs.
- Guidelines and standards that are based on industrial best practices document valuable experiences.



Transparency of the plant status, skilled personnel and the application of best practices are key to excellence in O&M.



धन्यवाद

Thank you

for your interest!

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